### Q1 FY24 Results – Jul. 24



# ኛ Europe's Lowest Cost Airline Group

- ✤ Lowest fare/lowest cost EU airline
- → No. 1, Traffic (183.5m) 123% of pre-Covid
- ✤ No. 1, OTP & reliability
- ✤ No. 1 EU ESG airline Sustainalytics
- → 300 a/c order growth decade to 2034
- → Fin. strength + lowest cost = L.T. winner



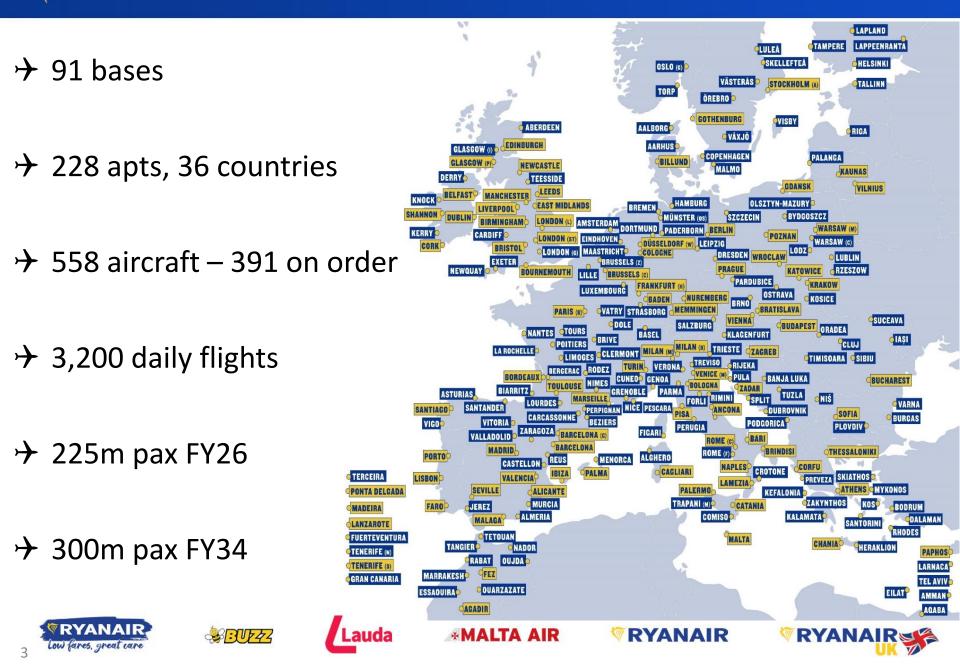








## ኛ Europe's No. 1 Coverage & Choice



## 🖤 Europe's Lowest Costs – Gap Widens

<u>€ per pax</u>	RYA	WIZ	EZJ	LUV	LUF	IAG
Staff/efficiency	7	7	13	70	45	49
Airport & Hand.	7	14	28	11	34	46
Route Charges	5	5	5	-	5	5
Own'ship & maint.	8	16	14	17	52	44
S & M other	4	5	16	28	31	21
(i) The gap widens:	31	<b>47</b> (+50%)	<mark>76</mark> (+140%)	<b>126</b> (+301)%	<b>167</b> (+430%)	<b>166</b> (+426%)
Total (pre C-19) <sup>(ii)</sup>	31	39 (+26%)	53 (+71%)	101 (+226)%	142 (+358)%	143 (+360%)

(i) Source: latest FY Results. easyJet based on 12m data at 31 Mar.

(ii) Source: pre Covid-19 FY Results







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	Q1 FY23	Q1 FY24		
Guests (m)	45.5	50.4	+11%	
Load Factor	92%	95%	+3pts	
Revs. (€bn)	€2.60	€3.65	+40%	
Op. costs (€bn)	€2.38 <sup>(i)</sup>	€2.94	+23%	
PAT (€m)	€170 <sup>(i)</sup>	€663	+290%	
EPS (€ cent)	16.53	58.22	+252%	

(i) Excl. €18m except. unrealised mark-to-market net gain on jet fuel caps









# ኛ Ind. leading Balance Sheet

€′bn	Mar. 23	Jun. 24	
Assets	11.7	11.9	530 B737 fleet debt free
Cash	4.7	4.8	Strong liq. despite bonds / capex
Total	16.4	16.7	
Accruals	6.6	6.7	
Debt	4.2	3.9	Net Cash: €0.98bn – Jun. 23
S/H Funds	5.6	6.1	€0.56bn – Mar. 23
Total	16.4	16.7	
6 RYANAIR low fares, great care	したする Lauda	MALTA A	

- → Robust S.23 demand, Q2 fares modestly ahead of PY Q2
- → Challenges remain (ATC strikes, higher fuel, inflation & int. rates)
- → Strong S.23 op. resilience higher crew ratios & double ops cap.
- → FY24 traffic 183.5m (was 185m) Boeing deliv. delays
- → Market share gains across EU mkts. Albania entry in W.23
- → 300 Boeing MAX-10 order traffic growth to FY34
- → 2023 "Aviation With Purpose" Sustain. Report published







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## ኛ S.23 performance – robust demand

- ➔ Op. 125% of pre-Covid cap. in S.23
- → 124 G'changers in fleet by August
- → SH intra. EU cap. @ 93% of pre C-19 (E'control)
- ✤ Robust demand strong US & Asian inbound
- → Strong Q1 fares; Q2 up but tougher PY Q2 comps
- → Record S.23 sched. 3,200 daily flights















ኛ Strong op. performance & growth



Source: Eurocontrol







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# Challenges remain in FY24

- → 60 days of FR ATC strikes since 01 Jan.
- ➔ 1,800 flights canx. & OTP impacted
- ➔ 1.1m "Protect overflights" petition
- → Heavy invest in resilience for S.23:
  - higher crew ratios more standby
  - double ops. centres (Dub & War)
  - improved Day of Travel app. & cust. comms
- → H2 uncertainties ATC strikes, oil prices, inflation & int. rates
- → RYA best positioned to thrive (lowest cost provider)









May 23 – MOL delivering over 1m signatures to the European Commission in Brussels

### 🖤 Strong Mkt Share Gains Across Europe

	<u>No. 1</u>	<u>No. 2</u>	<u>No. 3</u>	Share gain <sup>*</sup>
Italy	RYANAIR	<b>(38%)</b> ITA	EZJ	+12pts
Poland	RYANAIR	(37%) Wizz	LOT	+12pts
Hungary	Wizz	<b>RYANAIR</b> (28%)	LUF	+11pts
Ireland	RYANAIR	(58%) A. Lingus	BA	+10pts
Austria	Austrian	RYANAIR (19%)	Eurowings	+6pts
Spain	RYANAIR	(24%) Vueling	Iberia	+4pts
UK	easyJet	RYANAIR (22%)	BA	+3pts

Source: Ryanair market analysis & Cirium based on departing seats; \*S.23 vs S.19 IATA season



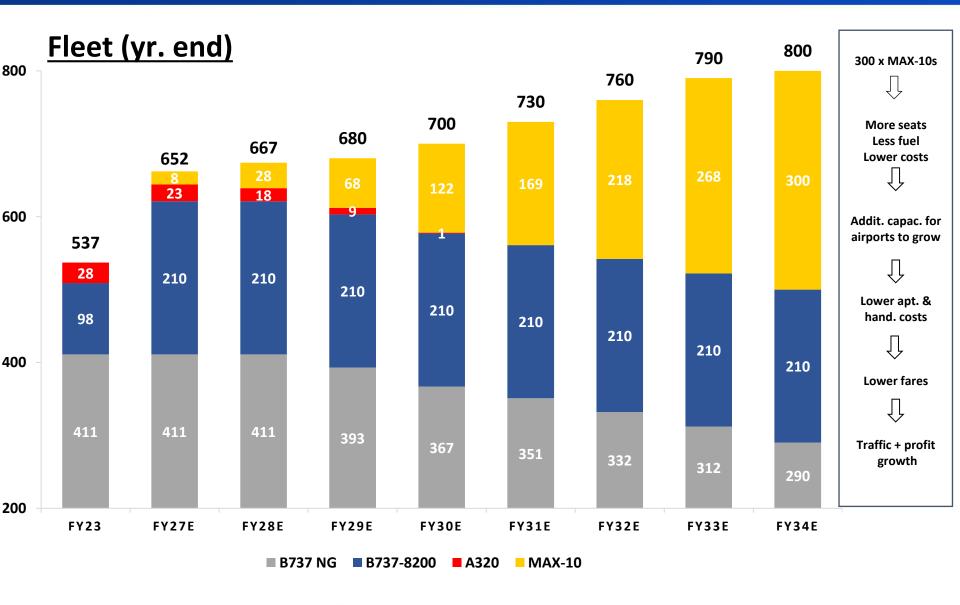






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## 🆤 Fleet FY27 – FY34 (300 MAX-10 order)





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- → 2023 "Aviation with Purpose" report published
  - Reset CO2 pax/km tgt: 50g in FY31 (was 60g)
  - 1.5°C aligned Climate Transition Plan
- → Sig. invest in fuel effic. a/c ("G'changers & MAX-10)

→ NG retrofit scim. winglets (1.5% fuel red.) – 27 installed to date

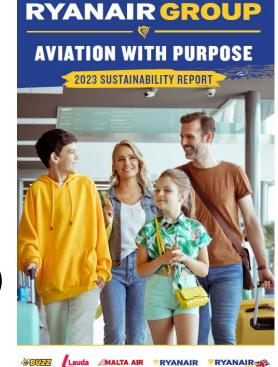
→ 4x SAF MOUs; Neste, OMV, Repsol, Shell (12.5% by 2030)







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- → FY24 Traffic: 183.5m pax (was 185m) Boeing deliv. delays
- ✤ Robust S.23 demand: traffic & Q2 fares modestly ahead of PY Q2
- → Q2 outcome reliant on close-in Aug. & Sept. fares
- ➔ Uncertain H2 (limited vis., tough comps. & macro concerns)
- ✤ Too early for PAT guidance (expect modest growth)
- → New Boeing order facilitates growth to 300m by FY34
- → Fin. strength / lowest cost / sust. growth = L.T. winner





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### Appendix: Hedge summary

	<u>Hedge</u>	Jet Swap (bbl)	<u>Cap (bbl)</u>	<u>Opex €/\$</u>
H1 FY24	79%	74% (\$89)	5% (\$86)	93% (\$1.08)
H2 FY24	89%	77% (\$90)	12% (\$86)	90% (\$1.08)
FY24	83%	75% (\$89)	8% (\$86)	91% (\$1.08)
H1 FY25	40%	40% (\$75)	-	62% (\$1.11)
H2 FY25	12%	12% (\$73)	-	37% (\$1.13)
FY25	27%	27% (\$75)	-	50% (\$1.12)

(i) Brent crude spot > \$79 bbl. at cob 18 Jul. 2023. Conv. rate of 10 simplistically used to convert jet met. tn. to bbl.

(ii) €/\$ spot 1.12 at cob 18 Jul. 2023.













- → BBB+ (stable) invest. grade rating
- → Strong liq. €4.84bn @ 30 Jun.
- → Net cash €0.98bn (PY: €0.56bn)
- → Strong cashflow to repay bonds & fund capex:
  - Aug. 23 €0.75bn bond (@1.125%)
  - Sep. 25 €0.85bn bond (@2.875%)
  - May 26 €1.20bn bond (@0.875%)
  - Capex FY24 €2.8bn (peak capex & MAX-10 deposits)
- → Preserve cash to min. debt on MAX-10 delivs. from 2027



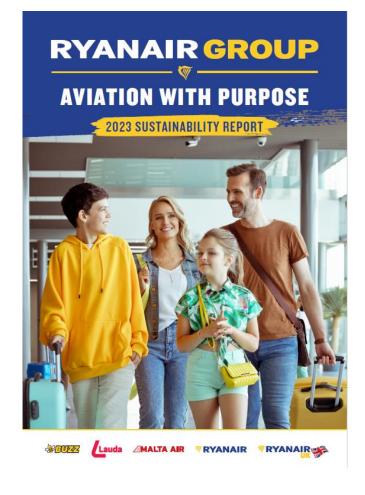




## 🦤 Appendix: Best in class ESG

**Ratings**:













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