

### Europe's Lowest Cost Airline Group

- → Lowest fare/lowest cost EU airline group
- → No. 1, Traffic: 168m (+13% pre Cov.)
- → No. 1, Cust. service & reliability
- → No. 1 EU ESG airline Sustainalytics
- → Strong (BBB) bal. sheet (S&P & Fitch)

→ Fin. strength + lowest cost = L.T. winner

















### Europe's No. 1 Coverage & Choice

→ 91 bases

→ 236 apts, 36 countries

→ 523 aircraft

→ 2,450+ routes

→ 3,200+ daily flights

→ 225m pax FY26

















### WEurope's Lowest Costs – Gap Widens

RYA	WIZ	EZJ	LUV	LUF	IAG
7	6	10	55	35	48
8	11	22	9	29	39
5	5	5	0	5	5
7	14	9	17	45	36
4	3	7	20	28	15
31	39 (+26%)	53 (+71%)	101 (+226)%	142 (+358%)	143 (+360%)
30	46 (+53%)	<b>75</b> (+147%)	125 (+314)%	164 (+441)%	166 (+448%)
	7 8 5 7 4 31	7 6 8 11 5 5 7 14 4 3 31 39 (+26%)	7 6 10 8 11 22 5 5 5 7 14 9 4 3 7 31 39 (+26%) 53 (+71%)	7       6       10       55         8       11       22       9         5       5       0         7       14       9       17         4       3       7       20         31       39 (+26%)       53 (+71%)       101 (+226)%	7       6       10       55       35         8       11       22       9       29         5       5       5       0       5         7       14       9       17       45         4       3       7       20       28         31       39 (+26%)       53 (+71%)       101 (+226)%       142 (+358%)

(i) Source: Pre Covid-19 FY Results

(ii) FY23 (y-t-d) trading updates (31 Dec.). LUF / IAG based on 9m data at 30 Sept.













## Q3 FY23 Results

	Q3 FY22	Q3 FY23	vs. PY
Guests (m)	31.1	38.4	+24%
Load Factor	84%	93%	+9pts
Revenue	€1.47bn	€2.31bn	+57%
Op. costs	€1.59bn	€2.15bn	+36%
PAT / (Net loss)	€(96m)	€211m <sup>(i)</sup>	n/m
EPS (€)	(0.13)	0.18	n/m



) Excl. €9m except. unrealised mark-to-market loss on jet fuel caps















€'bn	Mar. 22	Dec. 22	
Assets	11.6	11.6	B737 fleet 96% debt free
Cash	3.6	4.1	Strong liquidity
Total	15.2	15.7	
Accruals	4.6	4.4	
Debt	5.1	5.0	Net Debt €0.96bn
S/H Funds	5.5	6.3	(€1.45bn @ Mar. 22)
Total	15.2	15.7	















#### **Balance Sheet Strengthens**

- → S&P / Fitch upgrade BBB outlook 'Positive' from 'Stable'
- Strong liquidity €4.1bn at 31 Dec.
- → Net debt €0.96bn (post €1.3bn capex YTD)
- Strong cashflow to repay bonds & fund capex:
  - Mar. 23 €850m bond (@ 1.125%)
  - Aug. 23 €750m bond (@1.125%)
  - Capex FY23 €2.0bn (prev. €2.3bn timing of delivs.)
  - Capex FY24 €2.5bn (prev. €2.2bn)
- → Aim for zero net debt by Apr. 24













### Current Developments

- → Q4 bookings still closer-in than 2020 no Easter in Mar.
- → Strong demand & pricing for Easter & S.23 adv. bookings
- → T'atlantic & Asian traffic to Eur. stronger in S.23
- → Ex-fuel unit costs of €30 lowest in industry
- → 84 "Gamechangers" @ Q3, 99 @ Q4
- → Lower (ex-fuel) costs & strong hedges support S.23 growth
- > V. strong share gains in all markets post Covid
- → On track to grow traffic to 225m by FY26















### Trong Mkt Share Gains

	<u>No. 1</u>	<u>No. 2</u>	<u>No. 3</u>	Share gain*
Italy	♥RYANAIR (40%)	easyJet	ITA	+14pts
Hungary	♥RYANAIR (32%)	Wizz	Lufthansa	+13pts
Austria	AUA	*RYANAIR (19%)	Wizz	+11pts
Poland	®RYANAIR (38%)	Wizz	LOT	+11pts
Ireland	<b>®RYANAIR</b> (58%)	Aer Lingus	ВА	+9pts
UK	®RYANAIR (24%)	easyJet	ВА	+3pts
Spain	®RYANAIR (23%)	Vueling	Iberia	+2pts
Source: Ryanair market analysis; */	Apr. – Dec. 2022 vs Apr. – Dec. 2019			







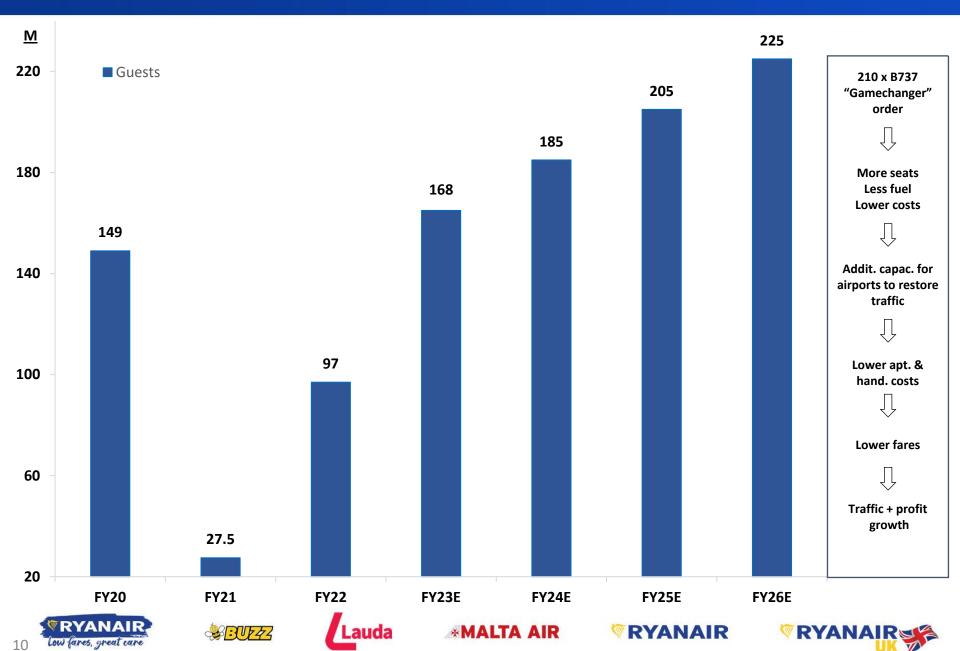








### **W** Growth to 225m pax p.a. by FY26



- > FY23 Traffic: 168m pax (+13% pre-Covid)
- → Q4 loss no Easter in Mar.
- → FY23 PAT guide raised €1.325bn to €1.425bn "
- → Strong return of U.S. & Asian visitors to Eur. in S.23
- → Robust S.23 demand target 185m pax in FY24
- Faster post-Covid growth: 225m pax p.a. by FY26
- > Strong BBB (pos.) bal. sheet = fleet & market share gains
- → Fin. strength + lowest cost = L.T. winner

(i) pre-except PAT subj. to no adverse events (such as Covid or war in Ukraine)













# ESG update

- → MSCI upgrade to 'BBB' / CDP 'B' reaffirmed
- → No. 1 rated EU airline by Sustainalytics
- → Hosted ind. leaders @ Sustain. Day in TCD
- → MOU with Shell 360k tonnes SAF
- → NG retrofit with scim. wingl. (-1.5% fuel)
- → Anne Nolan joined the Board in Dec.
- → Q3 CSAT score rises to 86% (83% for H1)



MOL reviews PHD's research at RYA/TCD Sust. Aviation Research Centre















## Appendices

























### Appendix: Strong hedge position

	<u>Jet (bbl)</u>	<u>Opex €/\$</u>
Q4 FY23	88% (\$71)	84% (1.15)
H1 FY24	60% (\$90)	62% (1.08)
H2 FY24	53% (\$94)	62% (1.08)
FY24	57% (\$92)	62% (1.08)

Carbon FY24: 48% @ €78 per carbon credit (iii)

Capex €/\$ 1.24 to end of Boeing order book (W.25)

<sup>(</sup>iii) Carbon spot c.€85 per credit (EUA / UKA blended) at cob 26 Jan. 2023













<sup>(</sup>i) Brent crude spot > \$87 bbl. Conv. rate of 10 simplistically used to convert jet met. tn. to bbl.

<sup>(</sup>ii) €/\$ spot 1.09 at cob 26 Jan. 2023



#### **Appendix: Best in class ESG**

#### **Ratings:**



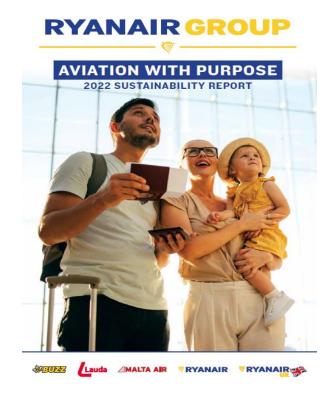












Committed to:

#### Member of:

























#### **Appendix: Ambitious Climate Goals**



## 01 EFFICIENCY

Highest standards of fuel efficiency (RYR SOPs).



## 02 FUEL

Work with suppliers to aim for 12.5% sustain. aviation fuel (SAF). Industry-leading SAF target 12.5% by 2030



### 03 TECHNOLOGY

Invest in fuel saving aviation technology.



### 04 REGULATION

Work with policy makers to develop smarter regulation to support ambitious ATC reform and climate target.



### **05** REDUCTION

Prioritise carbon reduction over carbon offsetting.



# 06 INSIGHTS

Work with industry to share insights that help achieve ambitious climate goals.















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