



The Gamechanger

Ryanair orders 75

Boeing 737 8200 “*Gamechangers*”

Firm order now 210 aircraft





Europe's Lowest Cost Airline Group

- Lowest fare/lowest cost airlines in Europe
- No. 1, Traffic – 149m guests (FY20)
- No. 1, Cover – 40 countries, 75 bases, over 2,100 routes
- No. 1, Cust. Service – Lowest fares/No.1 on-time perf.
- Strong (BBB) balance sheet (S&P & Fitch)
- Aircraft order (210 x “*Gamechangers*”) delivers 200m guests by FY26
- Unblemished 35 year Safety Record



“Gamechanger” Details

→ 210 Boeing 737 8200 “Gamechanger” acft.

- Extend firm order from 135 to 210 in Dec. ‘20
- Deliveries start Spring 2021 to Dec. 2024



→ More seats (197), LEAP Engines & compet. pricing deliver:

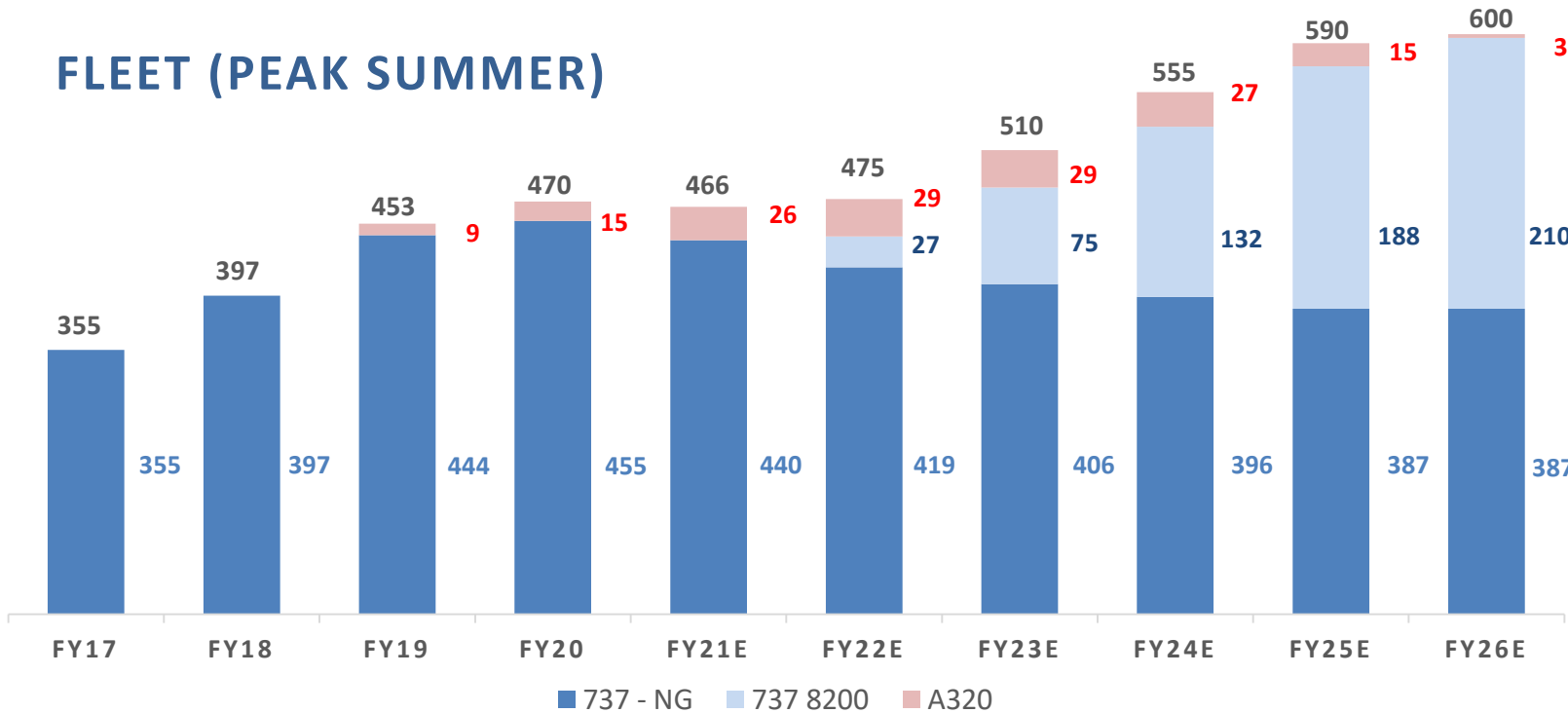
- 16% lower fuel costs & lower fares for guests
- Envir. savings: -16% CO₂, -40% noise
- Sky interior improves guest experience
- Slimline seats = more leg room



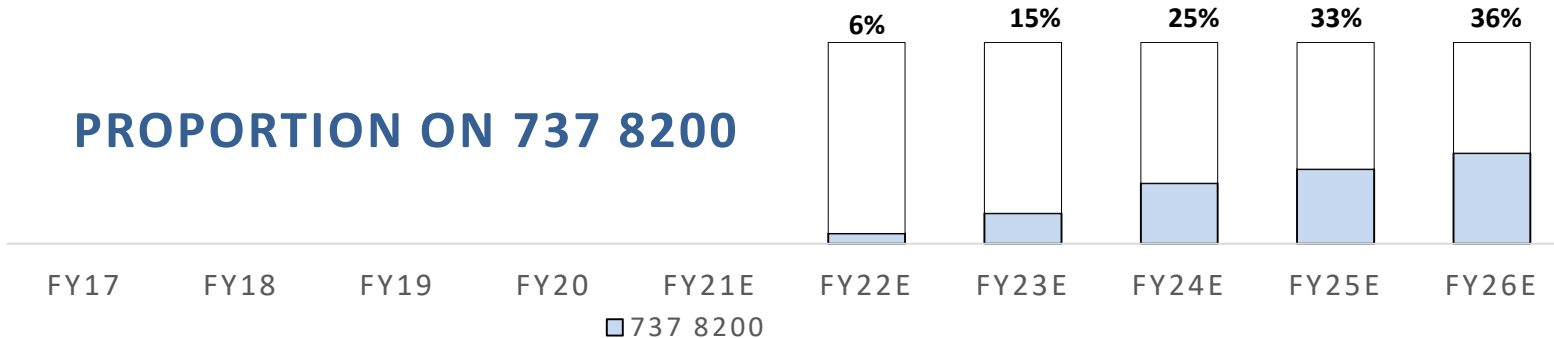
→ Fleet grows to c.600 acft.

- Drives growth to 200m guests by FY26
- Flexibility via 737 NG sales & lease handbacks
- Maintains young fleet age < 8 yrs.

FLEET (PEAK SUMMER)



PROPORTION ON 737 8200



210 x B737 "Gamechanger" order

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More seats
Less fuel
Lower costs

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Addit. capac. for airports to restore traffic

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Lower apt. & hand. costs

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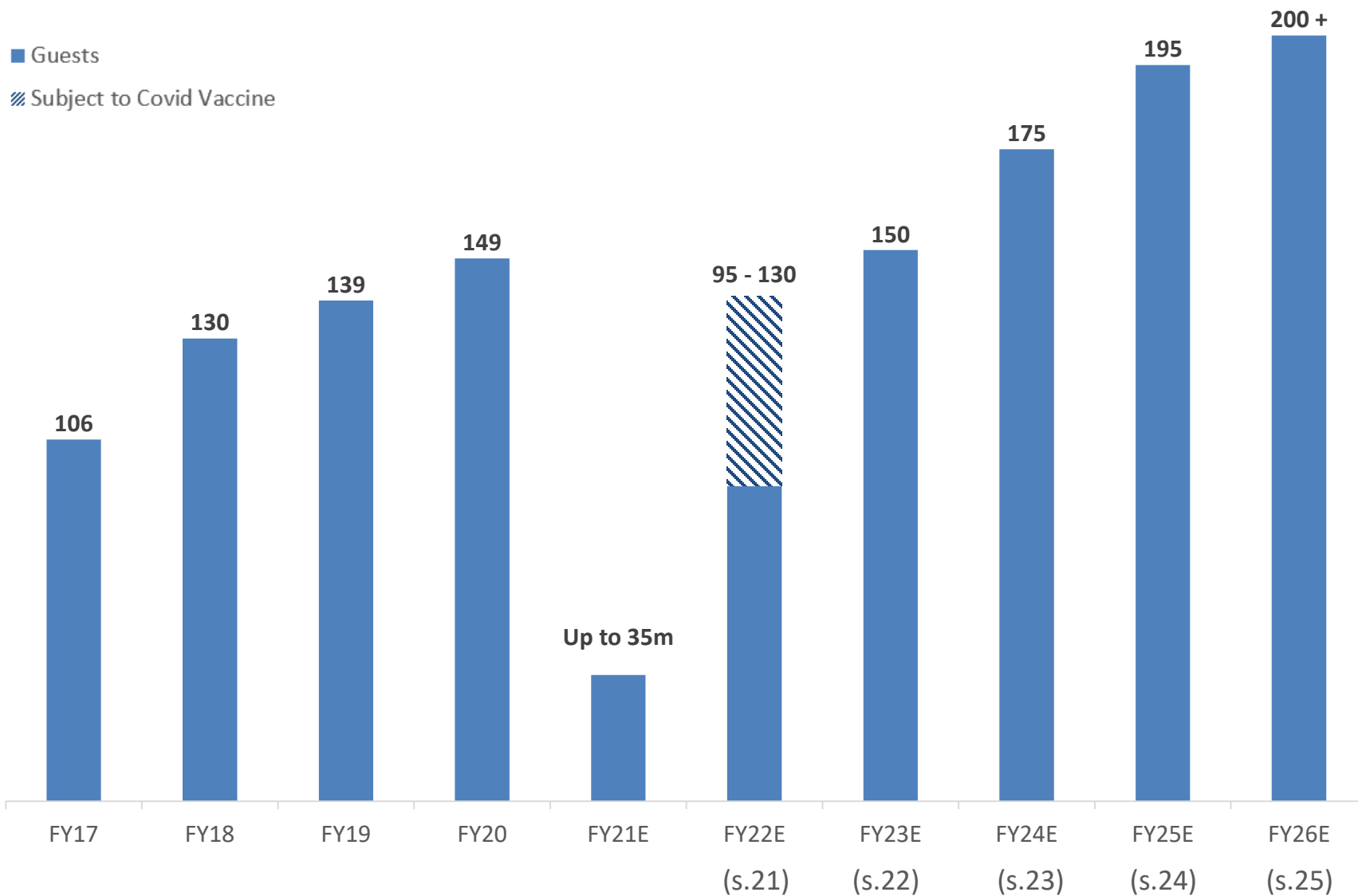
Lower fares

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Traffic + profit growth



210 firm allows growth to 200m guests



- “Most scrutinized & audited aircraft in history”
- 840,000 flight hours May '17 to March '19 (46m pax)
- 1,500 test flights & 400,000 eng. hours since March '19
- Unparalleled co-operation between FAA, EASA, Brazil & Canada
- Strengthened multi-lateral regulatory oversight:
 - EASA reviewed all aspects of flight control systems ([24 Nov](#))
 - Flight deck displays & alerting system
 - Mandatory training prog. for pilots incl. SIM
 - Software (MCAS) & Flight Manuals updated
 - Operational readiness flight for every acft. before delivery

- Boeing “*Gamechanger*” orders drive fleet growth to c.600 acft.
- Traffic grows from 149m p.a. to 200m guests p.a. by FY26
- 75 bases, 240 apts, 40 countries, big growth platform
- New acft. = lowest cost/lowest fares & airport traffic recovery
- 197 seats (+4%) & 16% fuel saving drives sustained profit growth
- Sky interiors improve guest experience – more leg room
- “*The Gamechanger*” delivers for RYR guests, people & shareholders



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